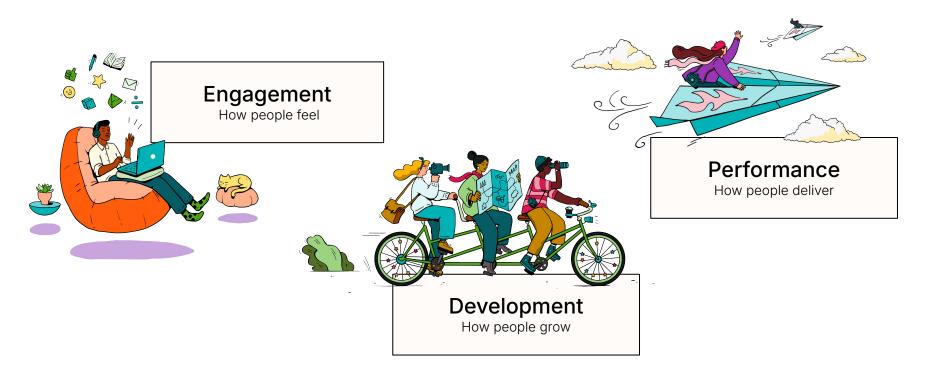


Hello, nice to meet you!



Eleni Teichmann Senior People Scientist Culture Amp

Culture Amp - Creating a better world of work



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How the predictions came about

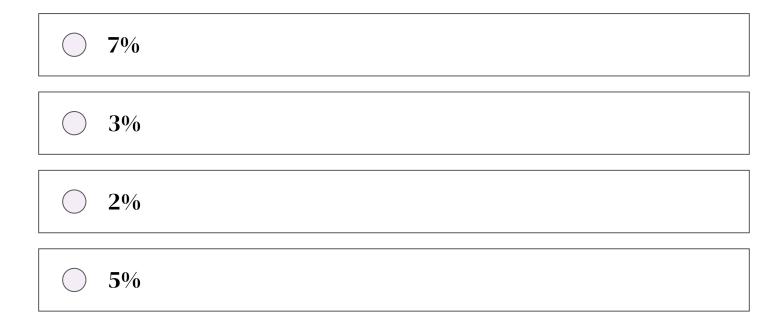
- Global benchmarks
- Employee engagement
- Performance management
- Development plans

- People analytics
- Retention Insights
- 1:1 frequencies

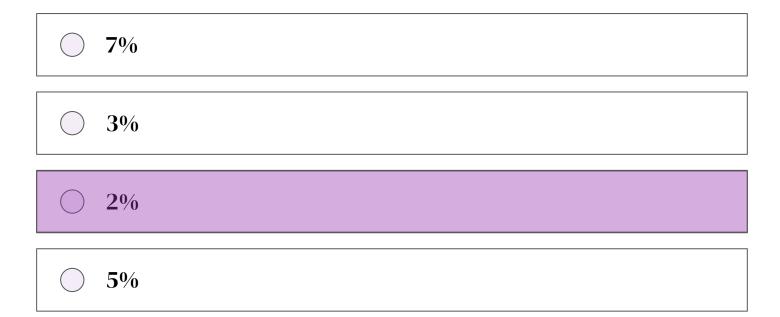




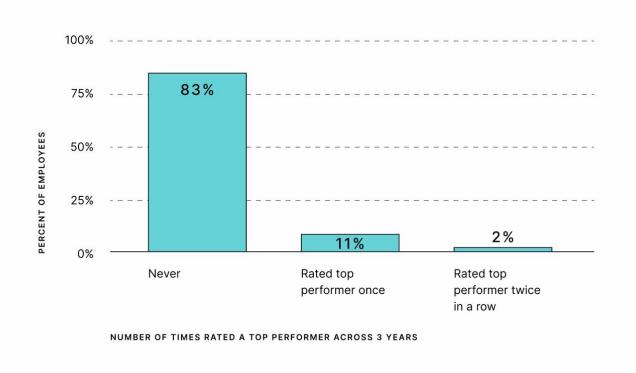
In three years, what's the percentage of employees that receive a high performance rating <u>twice in a row</u>:



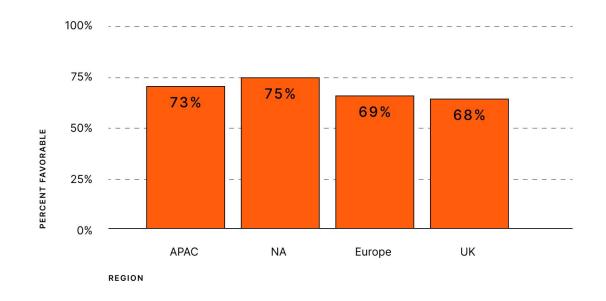
In three years, what's the percentage of employees that receive a high performance rating <u>twice in a row</u>:



Sustaining high performance over a period of time is really difficult



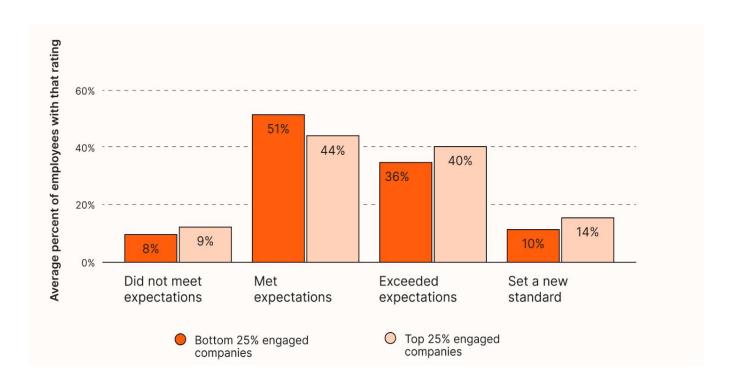
In the UK and Europe, almost 1 in 3 employees think that the performance process is unfair





Performance measurement shifts from "me" to "we"

Companies with high engagement levels also have more high performers



Key takeaway and next steps

Key takeaway:

 A new era of performance management will prioritize sustainability of individual and team performance, well-being, and longer-term success.

Next steps:

- High performers are more likely to have goals that align with company-wide goals
- Ensure your organization establishes company-wide goals that teams can rally around, or empower teams to create their own goals that ladder up to organizational success and promote high performance.

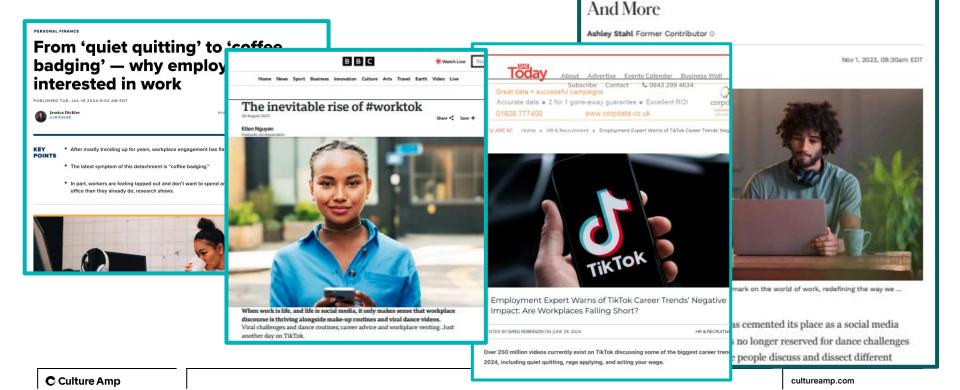


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There's an ever growing influence of social media on workplace trends

How TikTok Trends Affect The Workplace:

Lazy Girl Jobs, Quiet Quitting, Loud Laboring



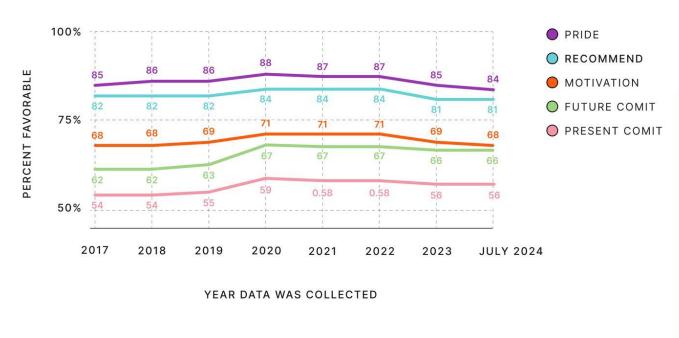
How have the different aspects of engagement - Pride, Recommendation, Motivation & Commitment changed in the last year?

- Employees are more positive across all aspects
- Employees are less proud, but motivation is stable
- **Employees are less motivated, but are committed to staying**
- Employees are more negative across all aspects

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While commitment and willingness to recommend are steady, pride & motivation continue to decline



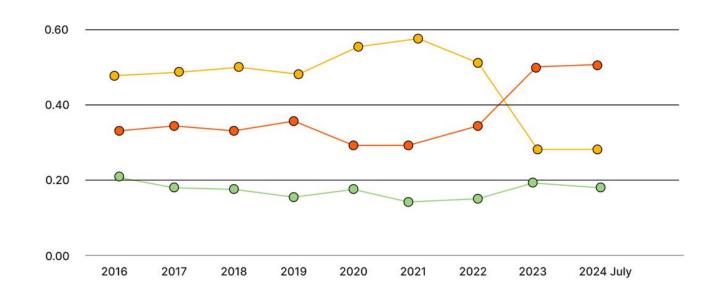


Negative sentiment has increased as neutrality declines



% Negative

% Positive





The employee-employer standoff continues

Key takeaway and next steps

- Key takeaway:
 - Neither employees nor employers are in a strong position
 - There may be a reduction in full-time roles in favor of part time or contract work
 - A path to alignment is possible
- Next steps:
 - Listening tours that include employees across all generations/ages
 - Leaning in to the data available to organisations (including social media)
 - Rallying people behind a common purpose to stop the us vs. them mentality

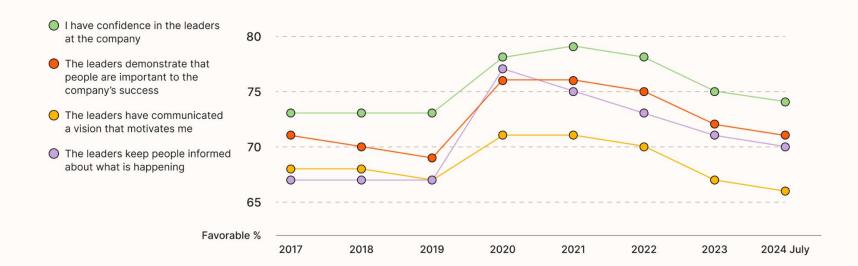


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Leaders are having an elevated experience



Perceptions of leadership continues to steadily decline toward pre-pandemic levels



Leadership is central to employee engagement

DRIVERS OF ENGAGEMENT	UK	us	GLOBAL	AUSTRALIA	GERMANY
I have confidence in leaders	•	•	•	•	•
The company is a great place for me to make a contribution to my development	•	•	•	•	•
The leaders have communciated a vision that motivates me	•	•	•	•	•
Leaders demonstrate people are important to the company's success	•	•	•	•	
Day-today decisions demonstrate that quality and improvement are top priorities		•			•
The company effectively directs resources toward company goals			•	•	
The company really allows us to make a positive difference					•



Do-it-all leadership goes out of fashion

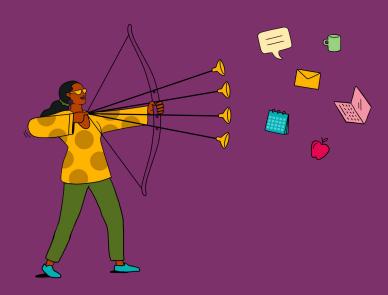
Key takeaways and next steps

Key takeaways:

- Leaders who rely on employee experience data to guide their priority setting will resonate more with employees and see upticks in favorability
- Employee perception may fall further in the short term as they see leaders doing less, but the focused and international leaders' impact will be observed in the long-run as a net gain

Next steps:

 Providing leaders with the data they need to to understand what's going on and prioritize



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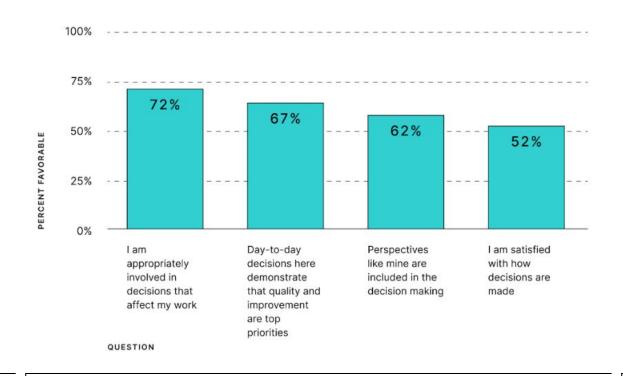
Share in the chat

What have been blockers for effective decision making in your organisation and your leadership teams?

Globally, 40% of employees do not agree that their organization is effectively directing resources toward company goals



Nearly 1 in every 2 employees is either unsatisfied with or unsure of how decisions are made



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Decision intelligence takes center stage

Key takeaways and next steps

Key takeaways:

- There will be heated philosophical debate as companies integrate more technology for decision-making
- Being able to analyse more data might not solve for all problems employees currently see with decision making - it's also about rebuilding confidence in organisational processes and operations

Next steps:

- If you haven't already, audit your data checking for quality and security
- If your employees are dissatisfied with decision making diagnose why

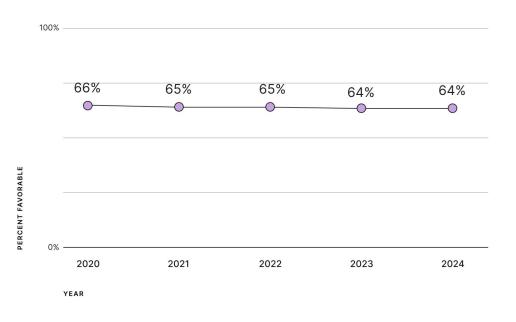


Internal processes get an AI makeover

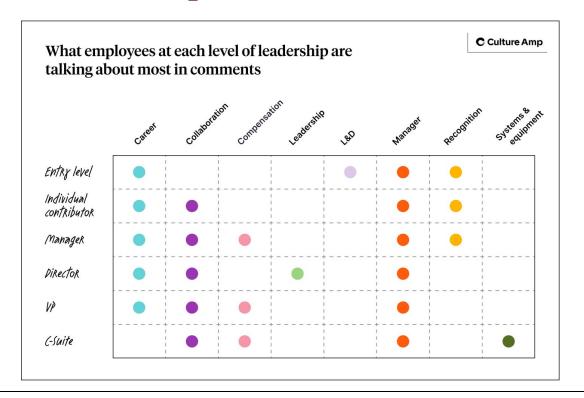
Regarding Al use - would you say your company...:

- has a service or product with AI and is using AI internally for employee efficiency or otherwise
- has a service or product with AI, but is not yet using AI internally
- doesn't have a service or product with AI, but is using AI internally
- does not have a service or product with AI, and is not yet using AI internally

System and processes haven't gotten better over the years



C-suite leaders are deeply and uniquely concerned about systems and processes



Key takeaways and next steps

Key takeaways:

 Bringing AI in-house to improve operations may come with growing pains, but companies who are late to the race will be inevitably left behind

Next steps:

- We have a new AI survey template that will be out in January, available to all Culture Amp customers. Companies who leverage this survey will be able to track the impact that implementing internal Gen AI tools is having on their employees.
- Next step: Getting an understanding of current Al use cases internally

Conclusion

- We're taking a hopeful approach to 2025 and predicting that some of the trends we see in 2024 will change for the better
- What all our predictions have in common is a willingness and aptitude for adaptability in the face of changing market demands
- Organizations that embrace experimentation, rethink priorities, and approach AI integration strategically – and with their people in mind – will be the ones to lead the charge
- We're expecting major pivots, experimentation in thinking and process, and adaptation in 2025

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Culture First: On Tour -London

Join us for an in-person event that goes beyond traditional networking and brings together the best minds in HR.

Wednesday 26 February, 9:00am GMT

Everyman Cinema, Broadgate Circle





Questions?

Thank you